# Mission Management Review 1st Half FY98

**DCMDI** 

18 June, 1998

# FY 98 Resource Management (Now Reported at FMR)

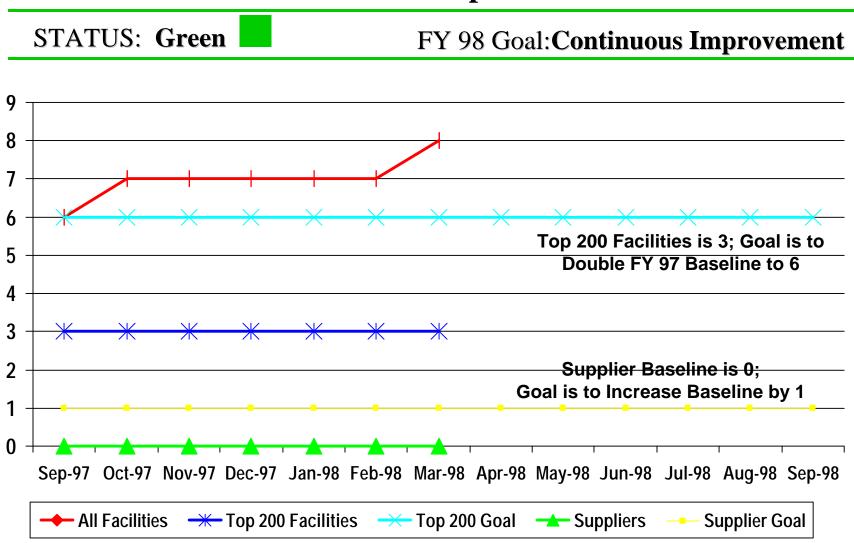
| Budget and FTE Execution | DCMC  | East  | West  | Int'l |
|--------------------------|-------|-------|-------|-------|
| Budget Execution         |       |       |       |       |
| Total                    | G/Y/R | G/Y/R | G/Y/R | G/Y/R |
| • Direct                 | G/Y/R | G/Y/R | G/Y/R | G/Y/R |
| Reimbursable             | G/Y/R | G/Y/R | G/Y/R | G/Y/R |
| FTE Execution            |       |       |       |       |
| Total                    | G/Y/R | G/Y/R | G/Y/R | G/Y/R |

# DCMDI Right Advice Performance Goal 1.1

# Right Advice FY98 Performance Plan

| Performance Goal 1.1 – Right Advice   | DCMC  | East  | West  | Int'l |
|---|-------|-------|-------|-------|
| • (1.1.4) Increase contractor participation in SPI.   | G/Y/R | G/Y/R | G/Y/R | G/Y/R |
| • (1.1.5) Maintain Preaward Survey Timeliness at 85% on-time rate.  | G/Y/R | G/Y/R | G/Y/R | G/Y/R |
| • (1.1.7) Increase the amount of excess property disposed of by 20%. (Includes activities related to MRM #5.) | G/Y/R | G/Y/R | G/Y/R | G/Y/R |
| • (1.1.9) Improve the quality (concentration of potential savings) of processes submitted under SPI.          | G/Y/R | G/Y/R | G/Y/R | G/Y/R |

# Right Advice Single Process Initiative Contractor Participation in SPI



**Performance Plan Reference: 1.1.4** 

**Champion: Scott Clemons** 

# Right Advice Single Process Initiative Contractor Participation in SPI

STATUS: Green

FY 98 Goal: Continuous Improvement

- Facilities Participation Increased from 7 in Feb to 8 in March
  - Lackerbetrieb Frank, Schifferstadt, Germany submitted its first Concept Paper they want to use NATO standard CARC paint rather than U.S. supplied QPL paint.
  - This is also DCMC Southern Europe's first Concept Paper
  - •Supplier Participation No suppliers or subcontractors have submitted Concept Papers to any of the participating primes.

**Performance Plan Reference: 1.1.4** 

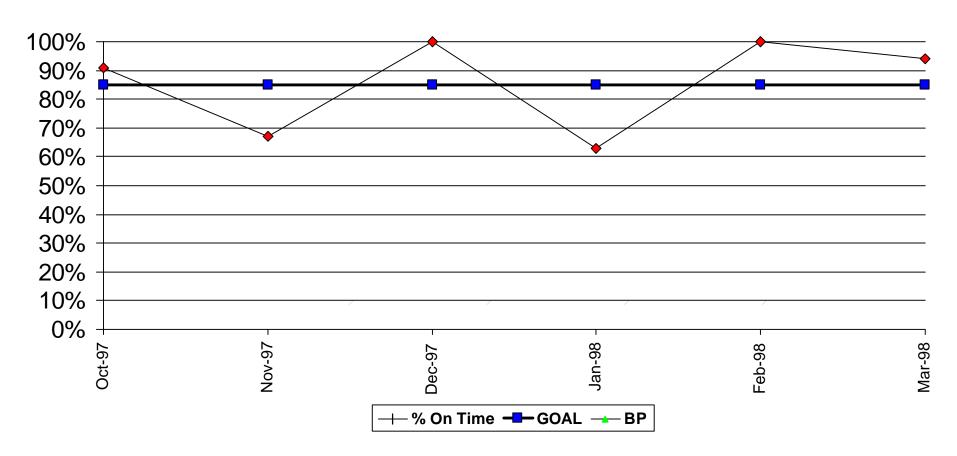
**Champion: Scott Clemons** 

## Right Advice Preaward Survey Timeliness



(# Preawards Completed On Time / # Preawards)

STATUS: Green FY 98 Goal: 85% On-Time Rate



**Performance Plan Reference: 1.1.5** 

**Champion: Larry Pigg** 

# **Right Advice**



### **Preaward Survey Timeliness**

(# Preawards Completed On Time/ # Preawards)

- YTD Ave = 76% (Due to excessive high number fuels preawards during Nov 97/Jan 98
- FY98 Goal = **85% On-Time Rate**
- Status: Green

**Performance Plan Reference: 1.1.5** 

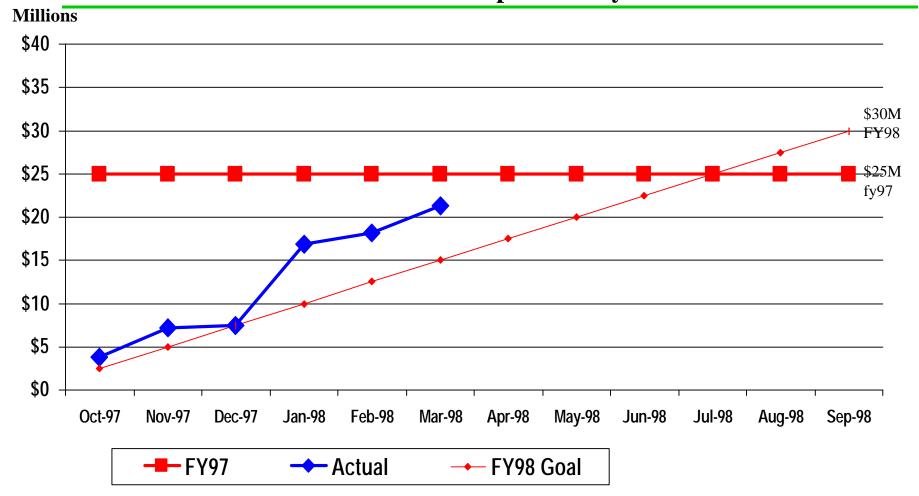
**Champion: Larry Pigg** 

# Right Advice Task 1.1.7 - Excess Property

STATUS: Green



FY 98 Goal:Increase Excess Property disposed of by 20%



**Performance Plan Reference: 1.1.7** 

(Cumulative)

Champion: John Reddinger

# **Right Advice**



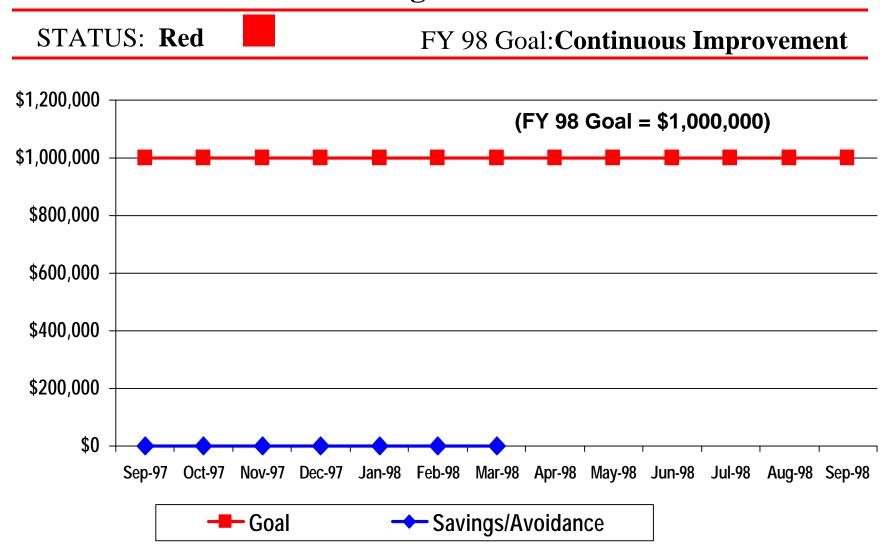
### Task 1.1.7 - Excess Property

- Mar Data = \$3,125,000 YTD Cumulative = \$21,250,000
- FY98 Goal = Increase the amount of excess property disposed of by 20%
- Current Status: Green
- Backup Info: Total property dispositioned is exceeding our FY98 goal.

**Performance Plan Reference: 1.1.7** 

Champion: John Reddinger

# Right Advice Single Process Initiative Cost Savings / Avoidance



**Performance Plan Reference: 1.1.9** 

**Champion: Scott Clemons** 

# Right Advice Single Process Initiative Cost Savings / Avoidance

STATUS: Red

FY 98 Goal: Continuous Improvement

- Cost Savings (CS) / Cost Avoidances (CA) No Estimates submitted by Contractors to Date.
  - As Contractor O/H and manufacturing costs are reduced, CS/CA will be realized in contract proposals.
  - CAOs urging Contractors to submit estimates for current contract CS.
- Consideration None received to Date
- Consideration is being offset by SPI implementation costs.

Tangible benefits should materialize as the program progresses.

Performance Plan Reference: 1.1.9

**Champion: Scott Clemons** 

# DCMDI Right Item Performance Goal 1.2

# Right Item

# FY98 Performance Plan

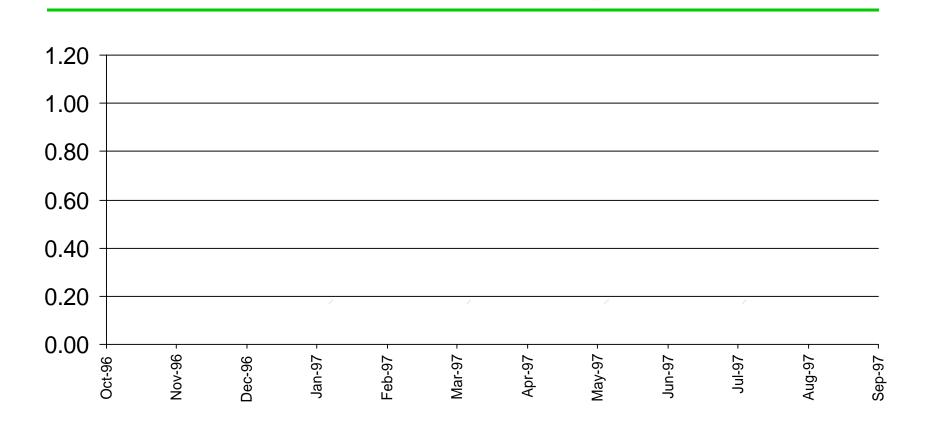
| Performance Goal 1.2 – Right Item   | DCMC  | East  | West  | Int'l |
|---|-------|-------|-------|-------|
| • (1.2.1) Increase the percentage of source inspected conforming items.   | G/Y/R | G/Y/R | G/Y/R | G/Y/R |
| • (1.2.2) Ensure the effectiveness of contractor design/development processes by reducing total ECPs (minus improvement ECPs) and W/Ds by 5%.   | G/Y/R | G/Y/R | G/Y/R | G/Y/R |
| • (1.2.4) Improve the effectiveness of weapon system software developments by engaging in activities to ensure that at least 80% of DCMC major software findings/recommendations are adopted. | G/Y/R | G/Y/R | G/Y/R | G/Y/R |

# Right Item

## **Conforming Items**

(#Usable Lab Tested Items / # Lab Tested X 100)

STATUS: Green FY 98 Goal: Increase Percentage over prior year



**Performance Plan Reference: 1.2.1** 

Champion: Mike McLaughlin

# Right Item Conforming Items



- Mar Data = 0, NO Int'l products or contractors indentified.
- FY98 Goal = Increase percentage of source inspected conforming items
- Current Status: GREEN
- Backup Info: No action for DCMDI or CAOs at this time due non involvement with Labs. According to our investigation no OCONUS products or contractors have been identified thusfar as a result of the current Lab Testing program. DCMDI POC will remain in contact with the DCMC POC to assure continued insight into this Metric to determine International product or contractor involvement.

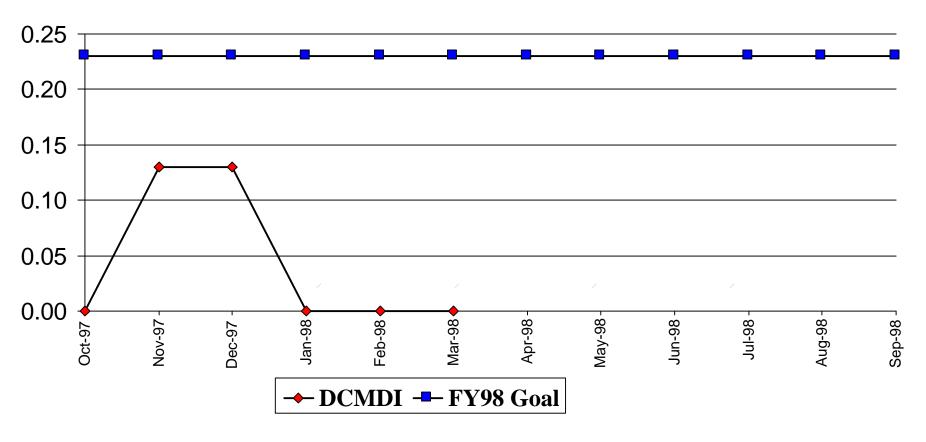
# **Right Item**



## **Design Defects**

(Number of design related ECPs/1000contracts)

STATUS: Green FY 98 Goal: 0.23 #ECPs / 1K contracts



## **Right Item**

## Design Defects

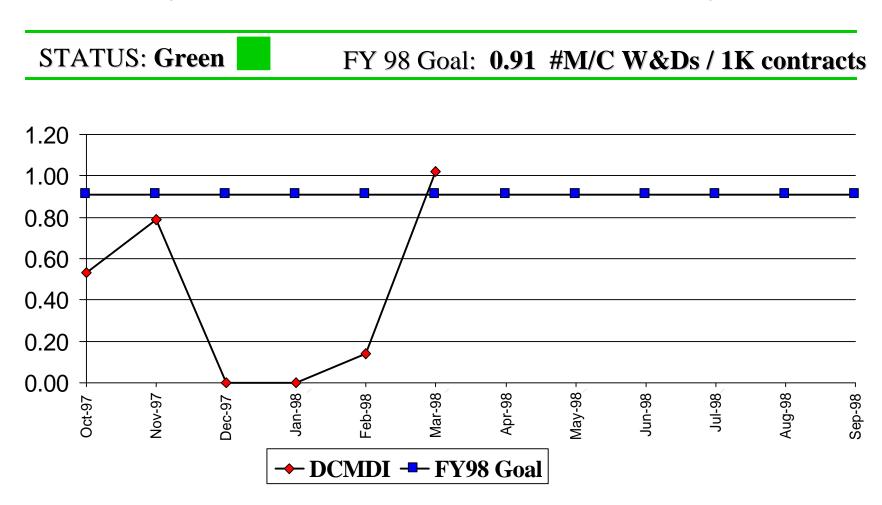
(Number of Design Related ECPs / 1000 Contracts)

- Mar Data = 0, No Design Related ECPs were reported for the current period.
- FY98 Goal = **0.23** GREEN
- Current Status:
- DCMC/DCMDI FY98 Performance Goal: Reduce by 5% the number of design related ECPs per 1000 contracts. This translates to a FY97 goal of 0.23.
- DCMC Southern Europe was unable to report due to problems with AMS and failures in their and the DASC network systems.

# **Right Item Design Defects**



(Number M/C Waivers & Deviations/1K Contracts)



# **Right Item**

## **Design Defects**

(Number M/C Waivers & Deviations/1K Contracts)

- Mar Data = 1.02
- FY98 Goal = **.91**
- Current Status: Green
- DCMC/DCMDI FY98 Performance Goal: Reduce by 5% the number of M/C Waivers & Deviations per 1000 contracts. This translates to a FY98 goal of 0.91.
- DCMC Americas accounted for 4 and DCMC Northern Europe had 3 for at grand total of 7 Waivers and Deviations for the month of March. AMS is still not available throughout DCMDI; therefore, we do not have access to transaction level data.

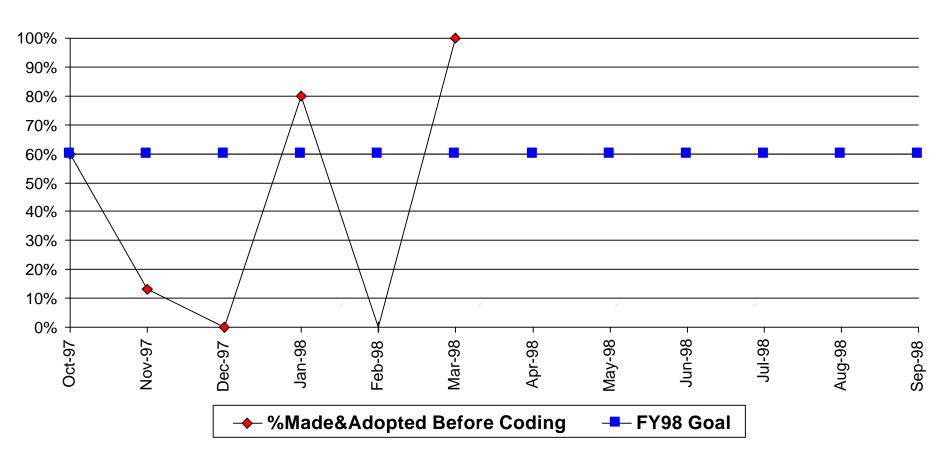
# **Right Item**



## **Adopted Software Recommendations**

(# Recommendations Made & Adopted Before Coding/Total Recommendations)

STATUS: Green FY 98 Goal: 60% Adopted



**Performance Plan Reference: 1.2.4** 

**Champion: Robert Posthumus** 

# **Right Item**



## **Adopted Software Recommendations**

(# Recommendations Made & Adopted)

- Mar Data = 17 findings / recommendations adopted
- FY98 Goal = Improve the effectiveness of weapon systems software developments by engaging in activities to ensure that at least 60% of DCMC major software software findings / recommendations are adopted.
- Current Status: GREEN
- •17 recommendations were made and adopted in March.

# DCMDI Right Time Performance Goal 1.3

# Right Time

# FY98 Performance Plan

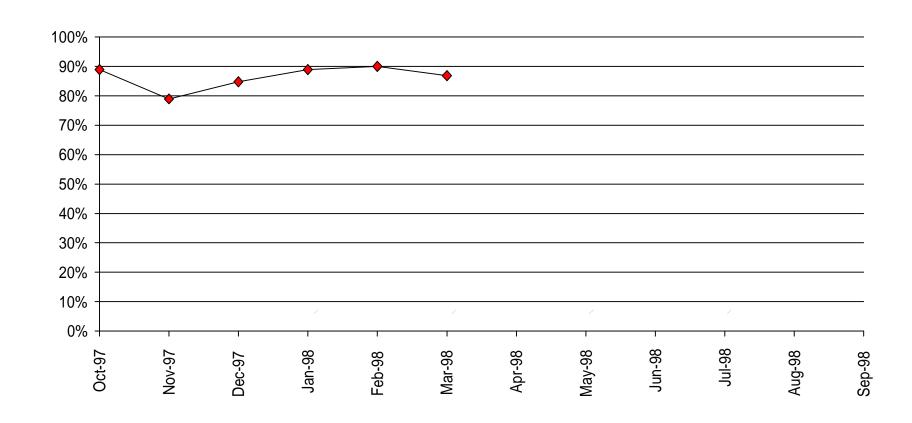
| Performance Goal 1.3 – Right Time   | DCMC  | East  | West  | Int'l          |
|---|-------|-------|-------|----------------|
| • (1.3.1) Improve the percentage of on-time deliveries by 5%.             | N/R   | Rpt   | Rpt   | ** <b>R</b> pt |
| • (1.3.2) Ensure the timeliness of Class I ECP implementation by reducing | G/Y/R | G/Y/R | G/Y/R | G/Y/R          |
| cycle time by 5%.   |       |       |       |                |

\*\* Special Directions-6/2/98 Email L Daris via M Melnyk

# Right Time On Time Contractor Delivery



STATUS: Green FY 98 Goal: Improve by 5%



Performance Plan Reference: 1.3.1

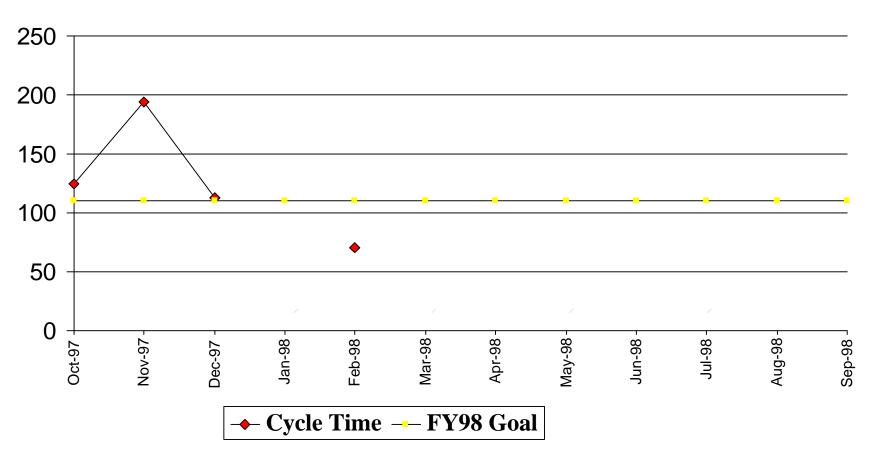
Champion: Dave Berry

# Right Time Class I ECP Cycle Time



(Avg Class I ECP Cycle Time/Total Class I ECPs)

STATUS: Green FY 98 Goal: Reduce Cycle Time by 5%



Performance Plan Reference 1.3.2

Champion: BIll Gibson

# Right Time Class I ECP Cycle Time



(Avg Class I ECP Cycle Time/Total Class I ECPs)

- YTD Avg = 109 days (1 day below FY98 goal)
- FY98 Goal = Improve Cycle Time by 5%
- Current Status: GREEN
- There have been 11 Class I ECPs to date

# DCMI Right Reception Performance Goal 1.4

# Right Reception

# FY98 Performance Plan

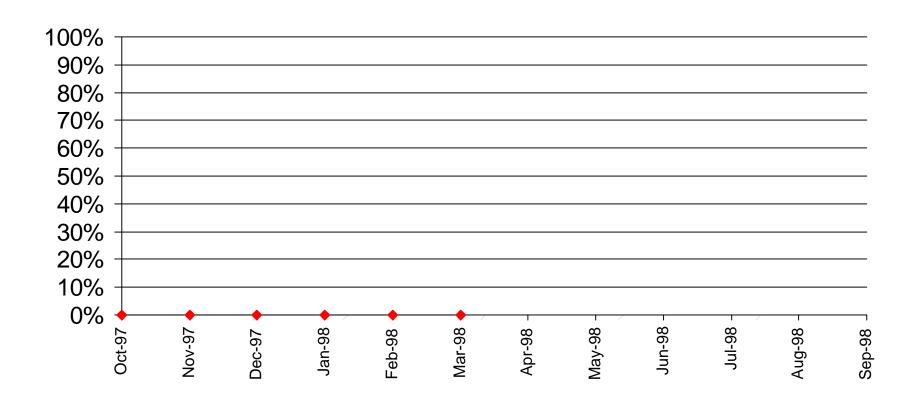
| Performance Goal 1.4 – Right Reception  | DCMC  | East  | West  | Int'l |
|---|-------|-------|-------|-------|
| • (1.4.1) Measure customer satisfaction by each District surveying 40 customers each month divided equally by ACAT program managers and their PCOs, and logistics managers an their PCOs. | G/Y/R | G/Y/R | G/Y/R | G/Y/R |
| • (1.4.2) Field activities continue to solicit customer satisfaction information via Trailer Cards.   | G/Y/R | G/Y/R | G/Y/R | G/Y/R |
| • (1.4.3) Continue periodic sampling of DCMC activities to determine compliance with established service standards.   | G/Y/R | G/Y/R | G/Y/R | G/Y/R |
| • (1.4.4) Engage in activities to improve and institutionalize DCMC support to the acquisition of both spare/repair parts and the contracting out of logistics services.                  | G/Y/R | G/Y/R | G/Y/R | G/Y/R |
| • (1.4.5) All DCMC activities continue to populate the customer support-<br>ACAT programs portion of AMS.   | G/Y/R | G/Y/R | G/Y/R | G/Y/R |
| • (1.4.6) Each CAO provide DCMC Industrial Analysis Support (IAS) assessments and other analytical products on time.  | G/Y/R | G/Y/R | G/Y/R | G/Y/R |

# **Right Reception**



## **ACAT Customer Satisfaction Surveys**

STATUS: NA FY 98 Goal: 40 Customers Each Month



# **Right Reception**



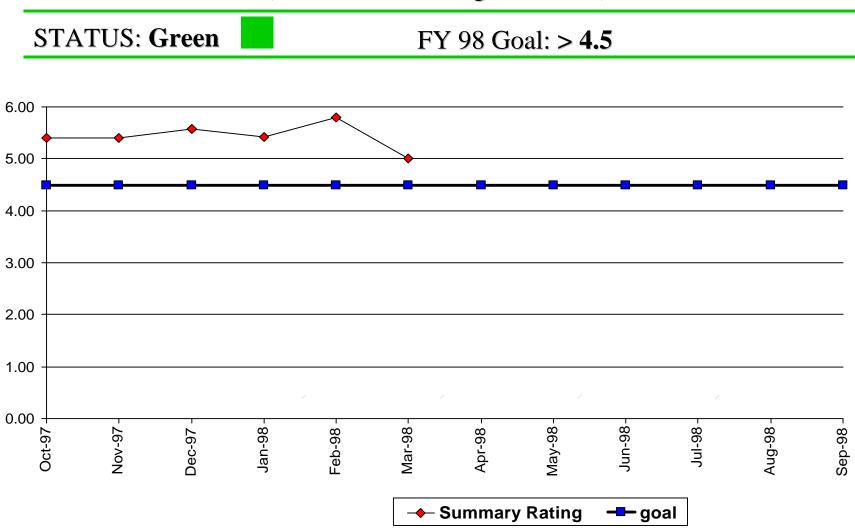
### **ACAT Customer Satisfaction Surveys**

- Mar Data = 0
- FY98 Goal = NA
- Current Status:
- Backup Info: DCMDI has only one official ACAT 1contract (MIDS); therefore, suffice it to say that it is impossible for DCMDI to play in this metric.

# **Right Reception Customer Satisfaction - Trailer Cards**



(Sum of Card Ratings / # Cards)



Performance Plan Reference: 1.4.2

Champion: Bill Erdbrink

# **Right Reception**



#### **Trailer Cards**

(Sum of Card Ratings/ #Cards)

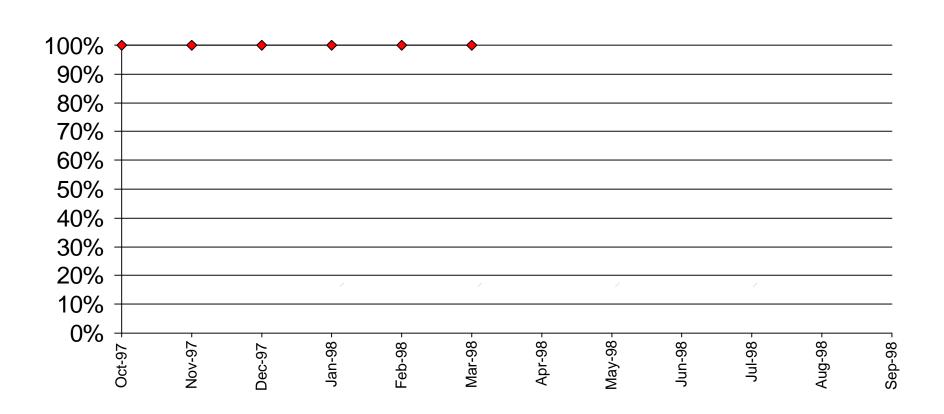
- Mar Data = 5.0
- FY98 Goal = **DCMC goal is to stay above 4.5**
- Current Status: GREEN
- DCMC / DCMDI FY97 Performance Goal: Maintain overall customer satisfaction level greater that 4.5 on a 1.0 to 6.0 scale. DCMDI actual performance: 5.4 overall customer satisfaction. Field activities continue to solicit customer satisfaction information via the trailer cards.

# **Right Reception Phone Service Standard**



(# Met / Opportunities)

STATUS: Green FY 98 Goal: Continuous Improvement



# Right Reception Phone Service Standard



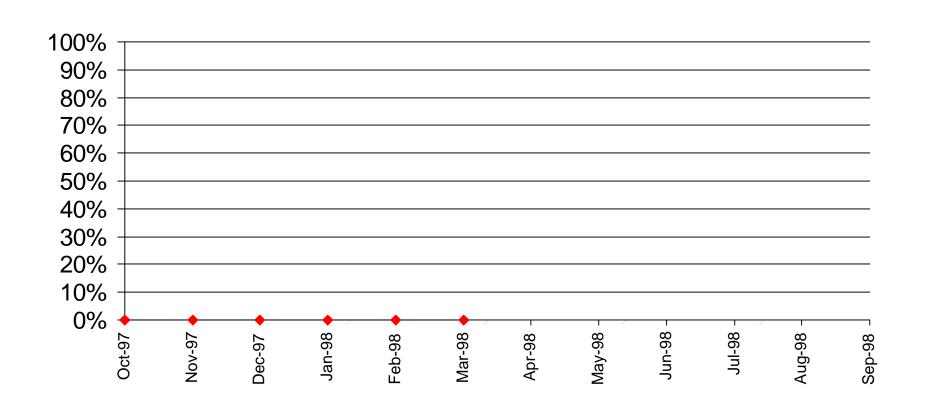
- Mar Data = 100 %
- FY98 Goal = **Continuous Improvement**
- Current Status: GREEN
- Backup Info: No deficiencies reported for the period.
- Currently the program is not rated. The Telephone Service Standards have been in place for approximately one year. This standard was developed to provide better response to our customers.

# **Right Reception**



## **Contracting Out - Spare & Repair Parts**

STATUS: NA FY 98 Goal:



# **Right Reception**



### **Contracting Out - Spare & Repair Parts**

- Mar Data = 0
- FY98 Goal = NA
- Current Status: GREEN
- Backup Info: As the majority of the contracts within the International are subcontracts; therefore, DCMDI is unable to influence or play in this metric.

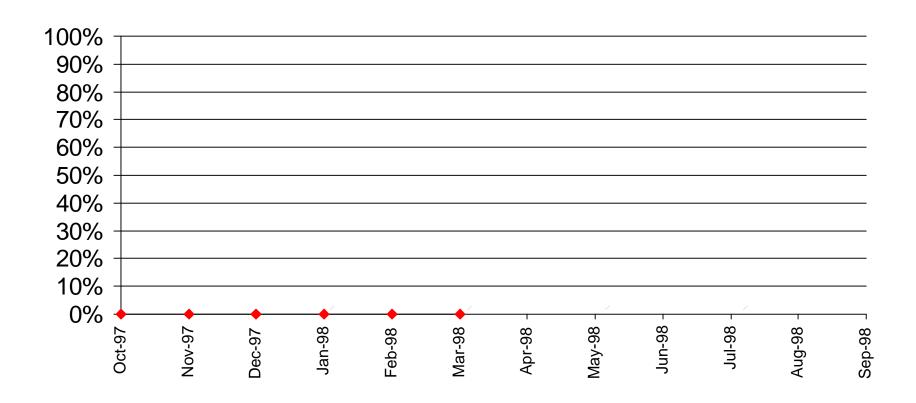
Performance Plan Reference: 1.4.4

# **Right Reception**

**DCMDI** 

## **Customer Support - Populate ACAT Programs in AMS**

STATUS: NR FY 98 Goal:



Performance Plan Reference: 1.4.5

# **Right Reception**

### **Customer Support - Populate ACAT Programs in AMS**

- Mar Data = 0
- FY98 Goal = NA
- Current Status: NR
- Backup Info: AMS is not be available to DCMDI and when available it will have to be tested using International communications and network shortfalls.

Performance Plan Reference: 1.4.5

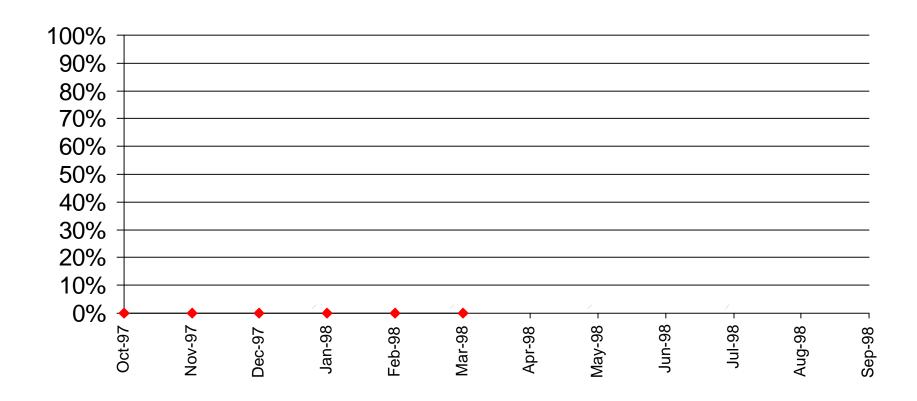
Champion: Dave Berry

# **Right Reception**



# Industrial Analysis Support (IAS) Assessment

STATUS: None to Report FY 98 Goal:



Performance Plan Reference: 1.4.6

# **Right Reception**



### Industrial Analysis Support (IAS) Assessment

• Avg YTD = 88%

• FY98 Goal = 85%

• Current Status: GREEN

Performance Plan Reference: 1.4.6

# DCMDI Right Price Performance Goal 2.1

# Right Price

# FY98 Performance Plan

| Performance Goal 2.1 – Right Price   | DCMC  | East  | West  | Int'l |
|--|-------|-------|-------|-------|
| • (2.1.2) Increase Return on Assets (ROA) for excess property reutilized and sales proceeds by 10%.  | G/Y/R | G/Y/R | G/Y/R | G/Y/R |
| • (2.1.3) Determine negotiation cycle time.  | G/Y/R | G/Y/R | G/Y/R | G/Y/R |
| • (2.1.4) Reduce the percentage of overage undefinitized contract actions to 10% or less.  | G/Y/R | G/Y/R | G/Y/R | G/Y/R |
| • (2.1.5) Ensure 96-100% forward pricing rate coverage at beneficial segments, with a minimum of 65% of beneficial segments covered by FPRAs and the balance covered by FPRRs. | G/Y/R | G/Y/R | G/Y/R | G/Y/R |
| • (2.1.6) Engage in activities that will reduce/eliminate the backlog of open overhead negotiations to ensure overhead closeout actions are completed within a 2-year cycle.   | G/Y/R | G/Y/R | G/Y/R | G/Y/R |
| • (2.1.8) Reduce the amount of Lost, Damaged, and Destroyed (LDD) government property by 15%.  | G/Y/R | G/Y/R | G/Y/R | G/Y/R |
| • (2.1.9) Maintain the percentage of physically completed contracts that are overage for closeout at 15% or less.  | G/Y/R | G/Y/R | G/Y/R | G/Y/R |
| • (2.1.10) Ensure 85% of canceling funds do not cancel.  | G/Y/R | G/Y/R | G/Y/R | G/Y/R |
| • (2.1.11) Reduce termination cycle time to less than 450 days for any given docket.   | G/Y/R | G/Y/R | G/Y/R | G/Y/R |

# **Right Price**

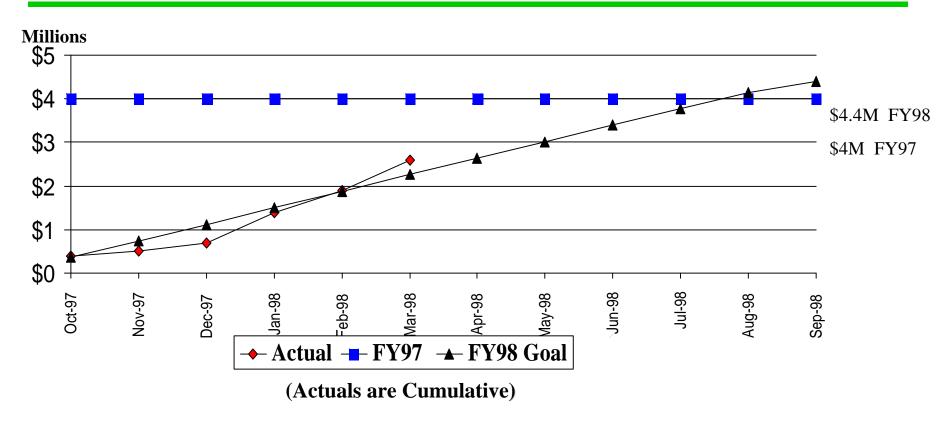


#### **ROA for Excess Property**

**STATUS:** Green



FY 98 GOAL: Increase ROA for excess Property reutilized and sales proceeds by 10%



# **Right Price**

### **ROA for Excess Property**

- Mar Data = \$0.7M, YTD Cumulative = \$2.6M
- FY 98 Goal = Increase ROA for excess property reutilized and sales proceeds by 10%.
- Current Status: Green
- Backup Info: Cumulative ROA is exceeding FY98 goal.

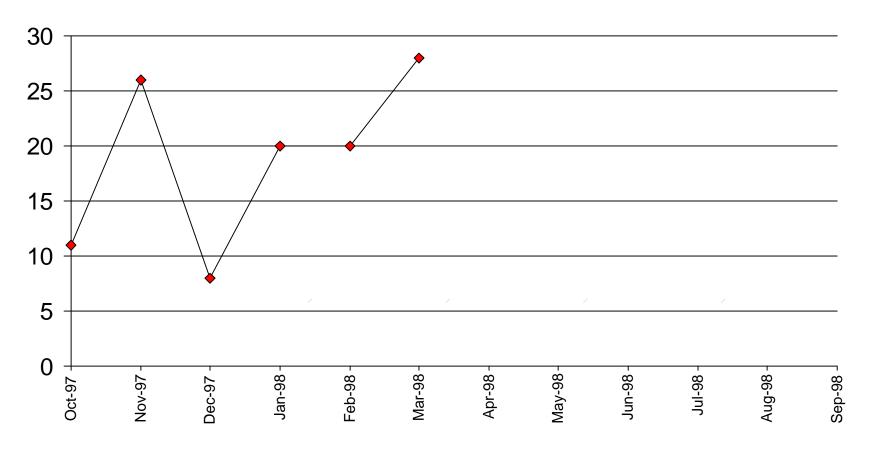
Performance Plan Reference: 2.1.2

# **Right Price Negotiation Cycle Time**



(Sum of Individual Cycle Times DRP/# Negotiations)

STATUS: Green FY 98 Goal: Determine Cycle Time



**Performance Plan Reference: 2.1.3** 

Champion: Charlene Hammaker

# **Right Price**



### **Negotiation Cycle Time**

(Sum of Individual Cycle Times DRP/# Negotiations)

- Mar Data = 28 Days
- FY98 Goal = **Determine Negotiation Cycle Time**
- Current Status: Green

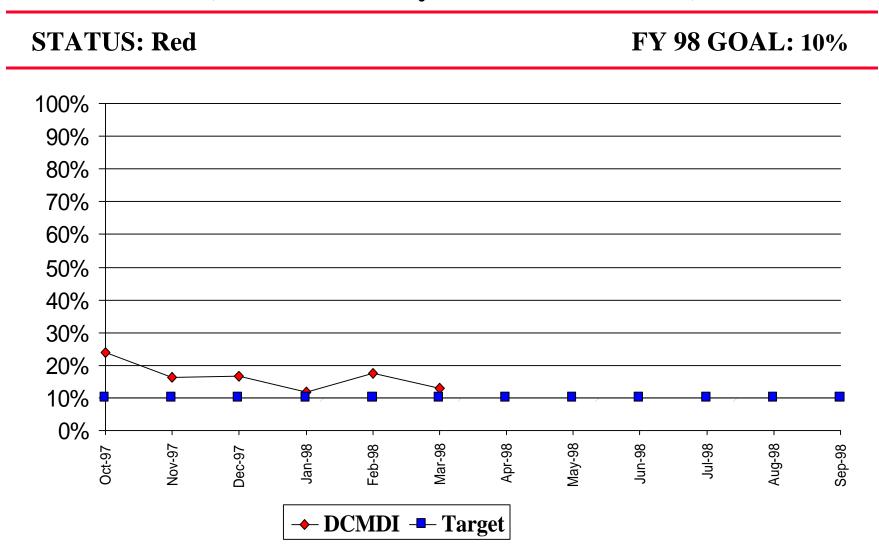
**Performance Plan Reference: 2.1.3** 

Champion: Charlene Hammaker

# **Right Price**



# Task 2.1.4 - UCA Definitization (UCAs >180 Days / UCAs On-Hand)



Performance Plan Reference: 2.1.4

Champion: Brad Freeman

# **Right Price**

# Task 2.1.4 - UCA Definitization CAO Drivers, Corrective Actions, Get Well Dates

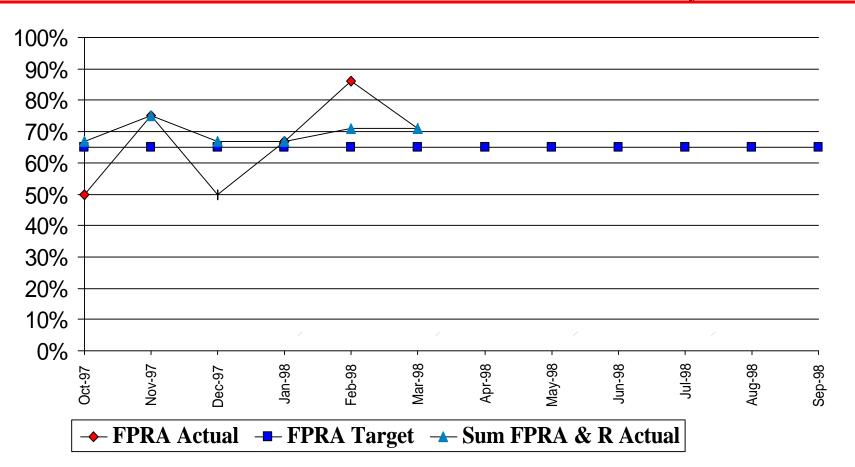
- Mar Data = 13%
- FY98 Goal = **10%** (**% of UCAs over 180 days**)
- Current Status: Process continues to improve, from a high of 24% at beginning of FY 98 to the current 13%
- Drivers: DCMC Americas has 3 UCAs greater than 180 days, however, they are only within the goal. Northern Europe is 21% overage due to the following reasons: 1 inadequate proposal, 1 waiting for contractor signature, 1 funding shortage; Middle East has 2 UCAs on hand, but none over 180 days.

# **Right Price**



## Percent of Contractor Segments Covered by FPRA / FPRR

STATUS: Red FY 98 GOAL: >65% for FPRAs, balance by FPRRs



# **Right Price**



## Percent of Contractor Segments Covered by FPRA / FPRR

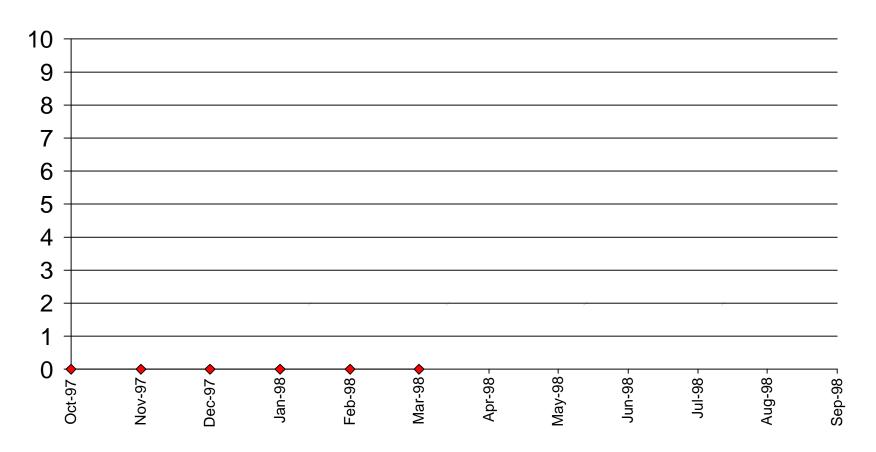
- Cum FYTD = 73% Covered by FPRAs and/or FPRRs
- FY98 Goal = >65% of beneficial segments covered by FPRAs with the balance covered by FPRRs
- Current Status: Red
- FPRA covers 65% of beneficial sites
- 1 Site (Rolls Royce) has no coverage but a proposal is in process to allow negotiation of an FPRA.

# **Right Price**Open Overhead Negotiations



(Sum of Open Overhead Negotiations)

STATUS: Green FY 98 Goal: 100% Completed w/n 2 Yrs



**Performance Plan Reference: 2.1.6** 

Champion: Marcia Riddle

# **Right Price**

# **Open Overhead Years**

(Sum of Open Overhead Negotiations)

- Cum YTD = 0
- FY98 Goal = **100% Within 2 years**
- Current Status: Green

**Performance Plan Reference: 2.1.6** 

Champion: Marcia Riddle

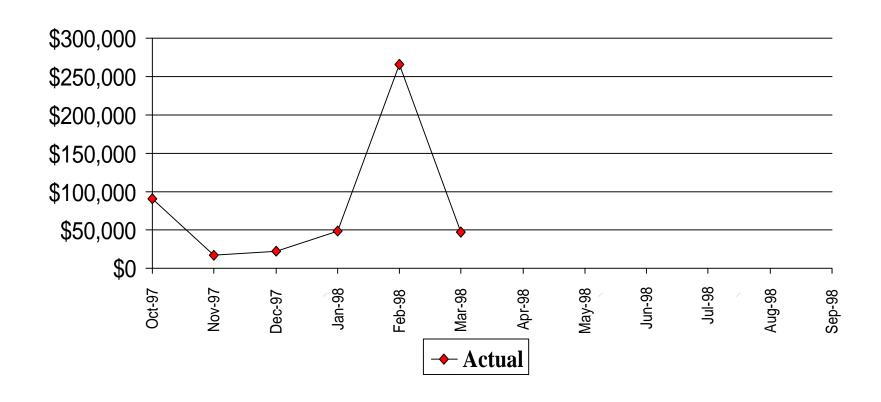
# **Right Price**



### **LDD Government Property**

**STATUS:** Green

**FY 98 GOAL: Continuous Improvement** 



Performance Plan Reference: 2.1.8

# **Right Price**

### **LDD Government Property**

- Mar Data = \$47,223
- FY 98 Goal = Continuous Improvement
- Current Status: Green
- Backup Info: On hand GP is \$1.1B with \$47K reported as LDD property.

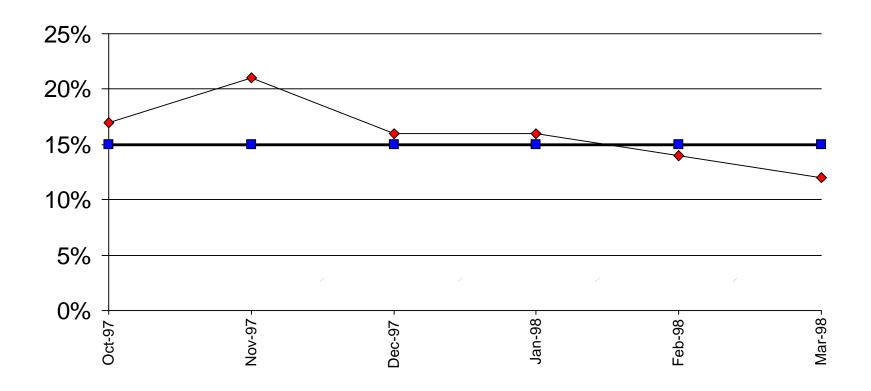
Performance Plan Reference: 2.1.8

# **Right Price**

**Task 2.1.9 - Physically Completed Contracts Overage** 

**STATUS: Yellow** 

FY 98 GOAL: < 15 %



**Performance Plan Reference: 2.1.9** 

Champion: Charlene Hammaker

# **Right Price**

### Task 2.1.9 - Physically Completed Contracts Overage

- Cum FYTD = 16.2%
- FY98 Goal = **Maintain the percentage of physically completed contracts that are overage for closeout at 15% or less.**
- Current Status: Yellow

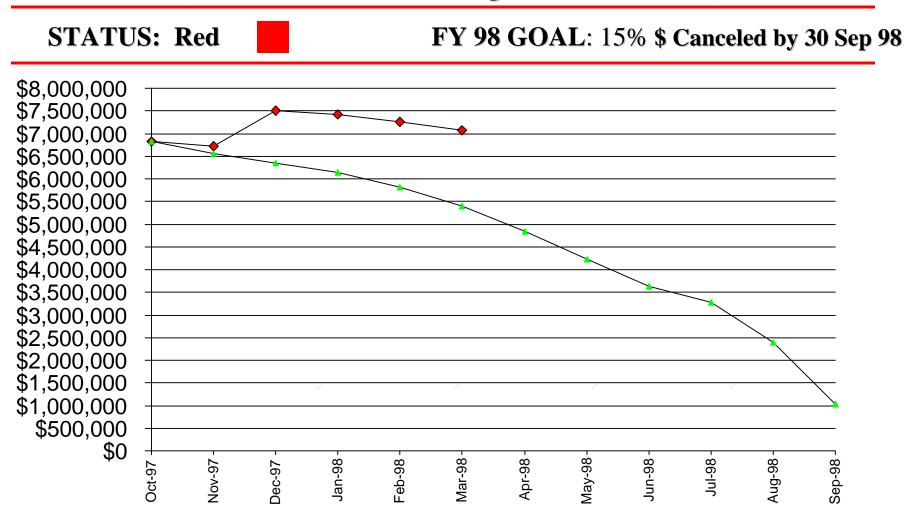
**Performance Plan Reference: 2.1.9** 

Champion: Charlene Hammaker

# **Right Efficiency**

# **Canceling Funds**

(Funds At Risk of Canceling - Burn Down Rate)



**Performance Plan Reference: 2.1.10** 

Champion: Charlene Hamamaker

# Right Price Canceling Funds

(Funds At Risk of Canceling - Burn Down Rate)

- Mar Data = \$7,079,622 FY98 Goal = **Continuous Improvement of the process so that ACRNs with funds due to cancel do not cancel at the end of the current fiscal year.**
- Current Status: Red

**Performance Plan Reference: 2.1.10** 

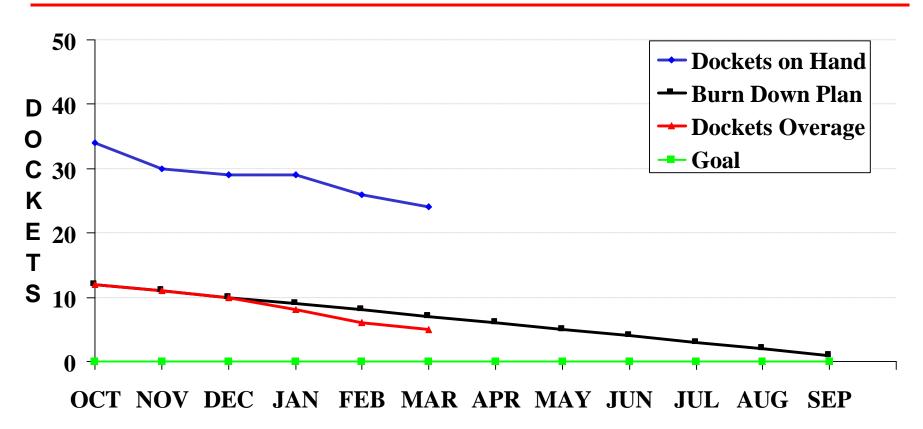
Champion: Charlene Hammaker

# Right Price Termination Actions

Termination for Convenience Overage Dockets

STATUS: RED

FY 98 GOAL: Reduce termination cycle time to less than 450 days for any docket



**Performance Plan Reference: 2.1.11** 

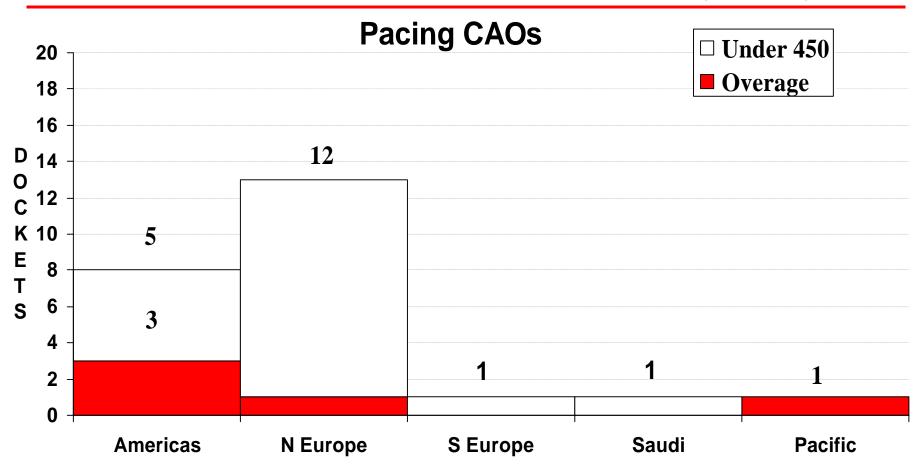
Champion: Scott Clemons

# Right Price Termination Actions

Overage Dockets - Pacing CAOs

STATUS: RED

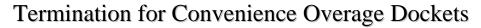
FY 98 GOAL: Reduce termination cycle time to less than 450 days for any docket



**Performance Plan Reference: 2.1.11** 

Champion: Scott Clemons





STATUS: RED

FY 98 GOAL: Reduce termination cycle time to less than 450 days for any docket

- March 98 Data = 24 Dockets; 5 Overage
- Americas currently has 8 Dockets; 3 Overage Dockets.
  - 2 were closed in March
  - ASBCA Case on 1 docket, 2 currently in negotiations projected to close in June 98.
- Pacific has 1 Docket; 1 Overage Docket.
  - Eurasia responded to additional data support request.
  - DCAA audit requested to validate data submitted.
- N Europe has 12 Dockets; 1 Overage Docket.
  - Improved from 17 Dockets with 4 Overage in December.

**Performance Plan Reference: 2.1.11** 

Champion: Scott Clemons

# DCMDI Right Efficiency Performance Goal 2.2

# Right Efficiency

# FY98 Performance Plan

| Performance Goal 2.2 – Right Efficiency   | DCMC  | East  | West  | Int'l |
|---|-------|-------|-------|-------|
| • (2.2.2) Enhance the Command's ability to assist in transition to and support of privatized services for depot maintenance.                        | G/Y/R | G/Y/R | G/Y/R | G/Y/R |
| • (2.2.10) Determine the most efficient and effective means to deliver all required training courses for which DCMC conducts training.              | G/Y/R | G/Y/R | G/Y/R | G/Y/R |
| • (2.2.14) Complete deployment of the DCMC Automated Metrics System.  | G/Y/R | G/Y/R | G/Y/R | G/Y/R |
| • (2.2.16) Fully deploy One Book, Part II, Chapter 9.   | G/Y/R | G/Y/R | G/Y/R | G/Y/R |
| • (2.2.20) Achieve complete PLAS reporting at each CAO to supply labor costs for Unit Cost Management development. Maintain PLAS usage rate of 98%. | G/Y/R | G/Y/R | G/Y/R | G/Y/R |
| • (2.2.23) Increase the supervisory ratio to 14.1.  | G/Y/R | G/Y/R | G/Y/R | G/Y/R |
| • (2.2.24) Improve Labor Management Relations within DCMC.  | G/Y/R | G/Y/R | G/Y/R | G/Y/R |

# **Right Efficiency Privatization of Depot Maintenance**

- Mar Data = 0
- FY98 Goal = N/A
- Current Status: Does not apply in DCMDI

**Performance Plan Reference: 2.2.2** 

Champion: Howard Diltz

# **Right Efficiency**



# **Determine** Most Efficient Level to Deliver all Required Training

- Mar Data = 0
- FY98 Goal = N/A
- Current Status: DCMDI participates but is supported by East And West Districts.

# **Right Efficiency Complete Deployment of AMS**

- Mar Data = DCMDI was not able to implement AMS Ver 4.01
- FY98 Goal = **Complete Deployment**
- Current Status: **RED**
- As of the end of March 1998 100% of our CAOs offices are on line with AMS, and trying to enter their data.
- DCMDI was later advised we should have remained on the 1996 MSTA application versus converting to Version 4.1. Unfortunately, our CAOs were trying to input their, but when the MOCAS data validation fields were activated our data was lost. DCMDI had to reestablish Excel Spreadsheets to collect summary AMS / Metrics data. This is our only means at this time to perform our analysis and review for our Performance Planning, Budget, MMR, and FMR taskings. Transaction level data and analysis will not be available until late June or early July, 1998.

**Performance Plan Reference: 2.2.14** 

# **Right Efficiency**



## Complete Improvement Actions In 97 Internal Customer Questionaire

- Mar Data = AFI1 and AFI2
- FY98 Goal = N/A
- Current Status: AFIs have been approved and quarterly reports are being made to the Program Managers.

**Performance Plan Reference: 2.2.13** 

# **Right Efficiency**



# Fully Deploy One Book Chapter "Management Control and Assessment Processes"

- Mar Data = Progressing to Plan
- FY98 Goal = N/A
- Current Status: Management Controls and Assessments progressing to plan as indicated in the quarterly reports.

# **Right Efficiency**



# **Achieve Complete PLAS Reporting for Unit Cost**

- Mar Data = Progressing to Plan
- FY98 Goal = Achieve complete PLAS reporting at each CAO for Unit Cost reporting.
- Current Status: PLAS reporting is being accomplished all CAOs.

**Performance Plan Reference: 2.2.20** 

# Right Efficiency

# **Increase Supervisory Ratio to 14:1**

- Mar Data = 14:1
- FY98 Goal = 14:1
- Current Status: On target.

**Performance Plan Reference: 2.2.23** 

Champion: Jorge Robert

# **Right Efficiency**

### **Improve Labor Management Relations**

- Mar Data = 0
- FY98 Goal = **Improve labor management relations**
- Current Status:

**Performance Plan Reference: 2.2.24** 

Champion: Martha Henson

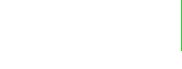
# DCMDI Right Talent Performance Goal 3.1

### Right Talent

### FY98 Performance Plan

| Performance Goal 3.1 – Right Talent  | DCMC   | East  | West  | Int'l |
|--|--------|-------|-------|-------|
| • (3.1.1) Monitor training hours per employee compared to the industry benchmark of 40 hours of training per employee. | G/Y/R/ | G/Y/R | G/Y/R | G/Y/R |
| • (3.1.2) Increase the percentage of personnel that are DAWIA certified to 90%.  | G/Y/R  | G/Y/R | G/Y/R | G/Y/R |
| • (3.1.3) Monitor the utilization rate for all DAU quotas received.  | G/Y/R  | G/Y/R | G/Y/R | G/Y/R |
| • (3.1.4) Complete 80% of the courses identified for completion during the FY on IDPs.                                 | G/Y/R  | G/Y/R | G/Y/R | G/Y/R |
| • (3.1.9) Perform marketing and training tasks required by DoD Acquisition   | G/Y/R  | G/Y/R | G/Y/R | G/Y/R |
| Deskbook Joint Program Office communications strategy.   |        |       |       |       |
| • (3.1.14) Plan for and begin implementation of DCMC certification policy.   | G/Y/R  | G/Y/R | G/Y/R | G/Y/R |

### **Right Talent Training Hours**

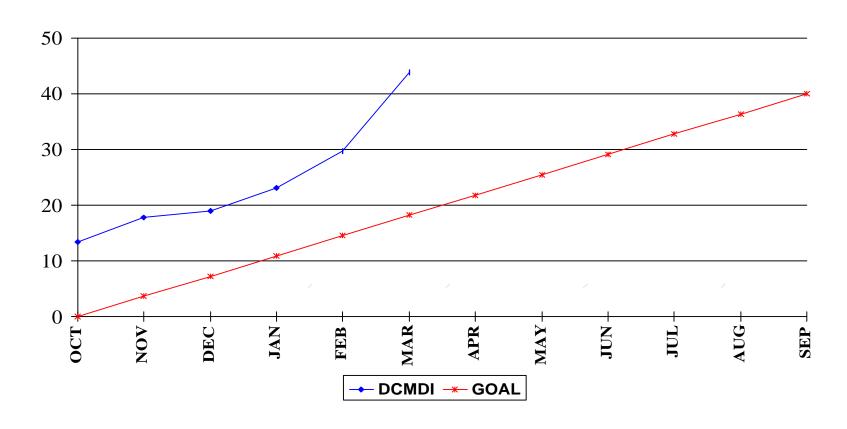


(Training Hours / Employee vs Industry Benchmark)

STATUS: Green



FY 98 Goal: 40 Hours per employees per year



**Performance Plan Reference: 3.1.1** 

### **Right Talent**



### **Training Hours**

(Training Hours / Employee vs Industry Benchmark)

- Mar Data = 35.63 Hrs/employee/month
- FY98 Goal = Monitor training hours per employee compared to the industry benchmark of 40 hours of training per employee per year.
- Current Status: Green
- The DCMC / DCMDI Performance Goals:

**Business Plan Reference: 3.1.1** 

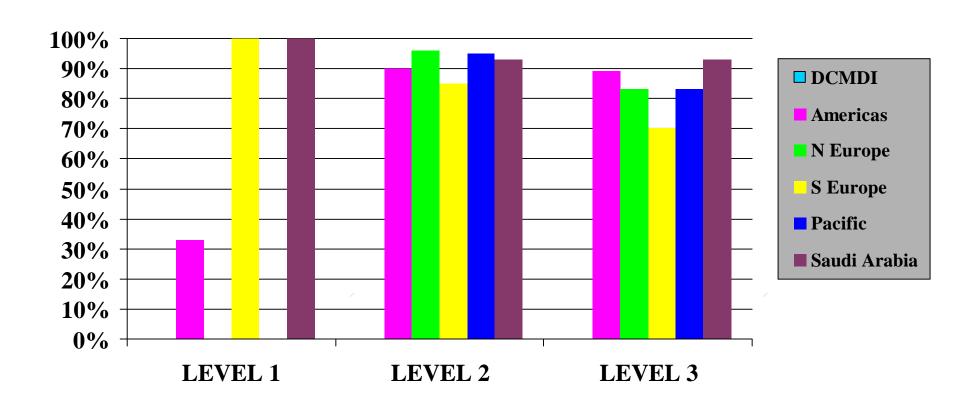
### **Right Talent**



### **DAWIA Certification**

(Percent Employees Certified)

STATUS: Green FY 98 Goal: 90% Certified



**Performance Plan Reference: 3.1.2** 

### **Right Talent**

### **DAWIA Certification**

(Percent Employees Certified)

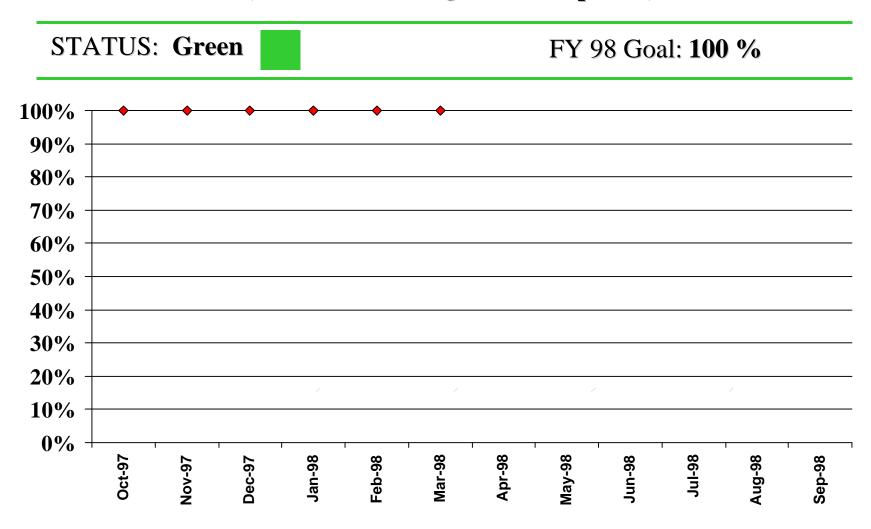
- Mar Data = 90%
- FY98 Goal = **90% Certified**
- Current Status: Green
- Backup Info: All requirements identified are being scheduled.

**Performance Plan Reference: 3.1.2** 

### **Right Talent** Training Quota Usage



(Percent Course Quotas Completed)



**Performance Plan Reference: 3.1.3** 

### **Right Talent**



### **Training Quota Usage**

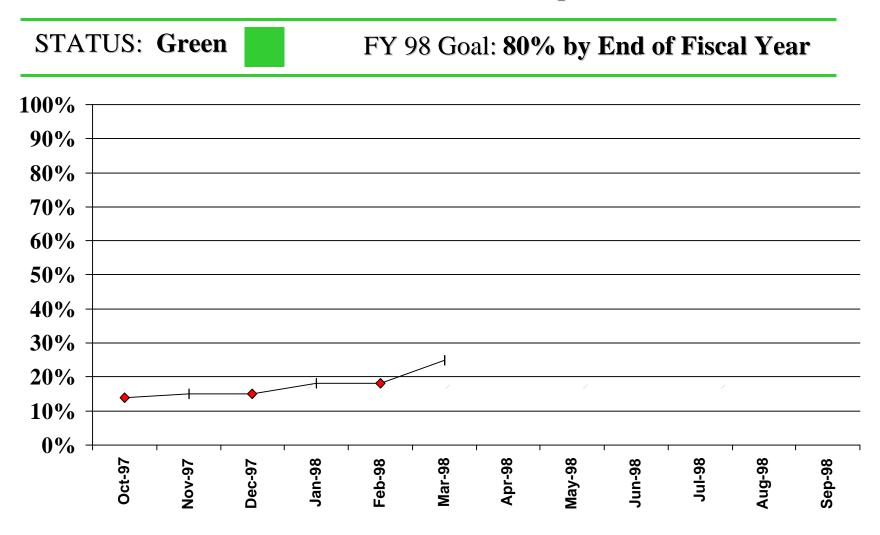
(Percent Course Quotas Completed)

- Mar Data = 100%
- FY98 Goal = **100** %
- Current Status: Green.

### **Right Talent Course Completion**



(Percent IDP Courses Completed)



**Performance Plan Reference: 3.1.14** 

### **Right Talent**



### **Course Completion**

(Percent IDP Courses Completed)

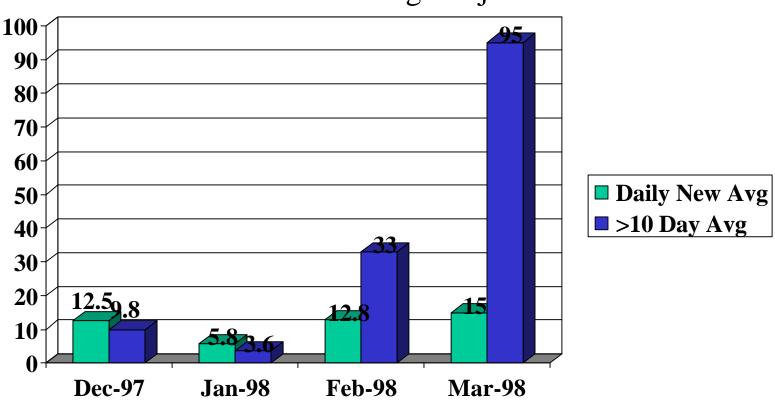
- Mar Data = 25%
- FY98 Goal = **80** % by End of Fiscal Year
- Current Status: Green
- DCMDI continues to improve.

### MMR Special Topic

### DCMDI Management of DD 250 Rejection Rates

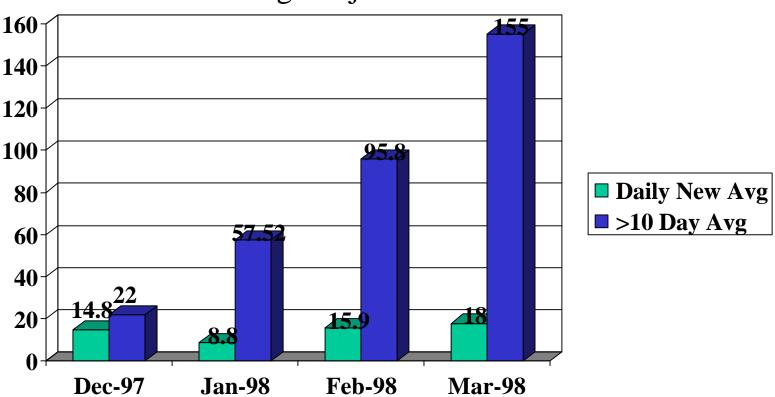
March 1998

DCMC Americas Average Reject Rate



Growth in > 10 Day Average Due to Improved Reporting and DFAS errors processing CCC tapes.

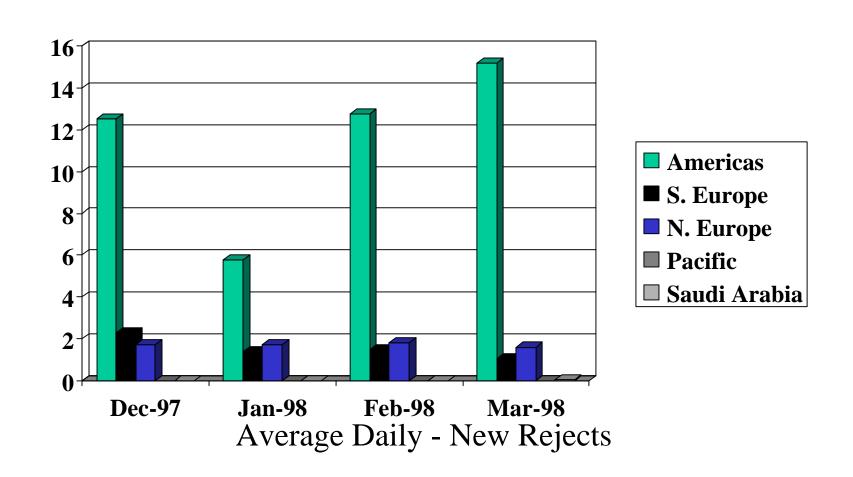
District Average Reject Rate

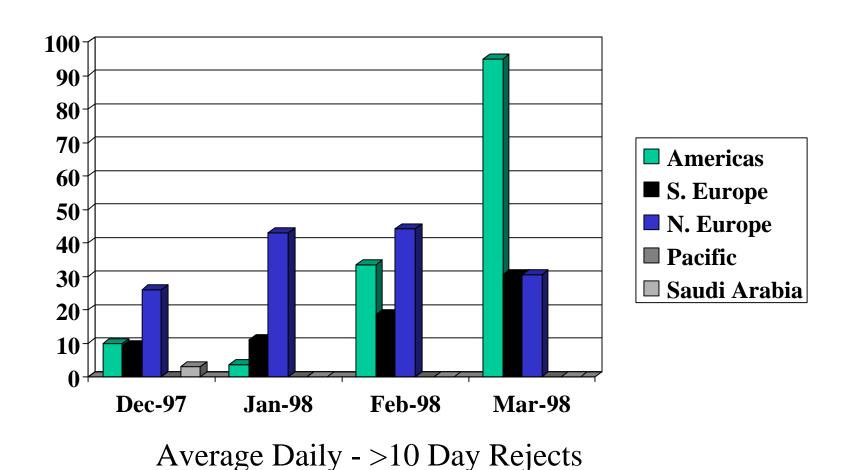


Growth in > 10 Day Average Due to Improved Reporting and DFAS errors processing CCC tapes.

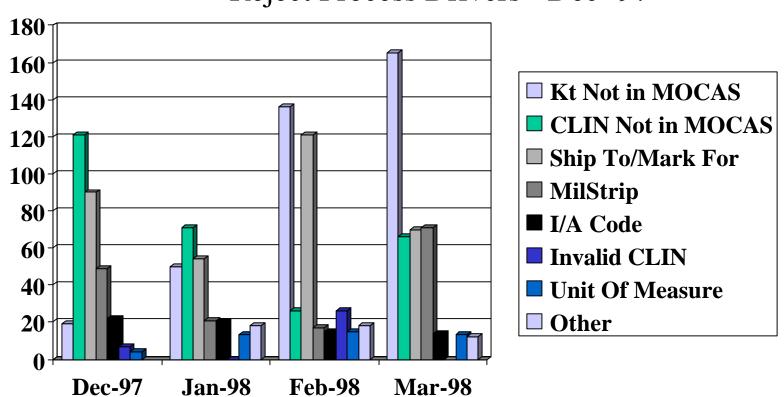
• DCMDI Daily Average of "New" Rejected DD 250s for February 1998 = 18

• DCMDI Daily Average of DD 250s Rejected >10 Days for January 1998 = 155





Reject Process Drivers - Dec '97



### Top DD 250 Reject Process Drivers - Mar '98

- PIIN/SPIIN (Contract Not in MOCAS)
- Invalid CLIN (Mod Not in MOCAS, Shipped Against Wrong CLIN)
- Ship To/Mark For (Unknown at Time of Contract Input, Mod Not in MOCAS)
- MILSTRIP Number (Missing or in Error)
- Inspection Acceptance Code (Differs with Hard Copy Document)
- Unit of Measure (Missing or in Error)

### **Bottom Line**

- Majority of Rejects Due to Input Backlog at DFAS
  - Special circumstance CCC tapes encounter high error rate
  - Requested tapes be run more than once
  - Need assistance from DFAS CLRs
- CAOs Continuing to Monitor Reject Rates and Identify Causes
- CAOs Teaming With Contractors and DFAS To Improve Process

### **GOOD NEWS**

- Oto Melara: DCMDI staff assisting DCMC S. Europe-Italy to obtain overage payments to contractor. Working closely with with stateside PCOs (Navy, DISC, DFAS) and appropriate payment offices to accept shipment/invoice documents provided by DCMDI. Beginning total was \$1.1M. Current balance is \$460K.
- **DSWA** (**Early CAS**): DCMDI is participating with DSWA (Early CAS) on a Source Selection Evaluation Board to support the Cooperative Threat Reduction Program in the former Soviet Union. Three DCMDI employees on the board (1 consulting and 2 voting members).
- **Significant Issue:** 266th Payment Office in Germany: Notification letters were sent by DCMC to each Service requesting the designation of payment offices be identified by June 26, 1998. DCMDI is coordinating actions with the 266th including verifying the number of affected contracts an discussing the possibility of the 266th retaining all physically complete contracts. A fact sheet has been prepared for DCMC recommending the 266th retain payment services until the establishment of DFAS Europe (targeted for 3rd Qtr FY99)